# The Three Dimensions of Risk

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### The starting point – early in 2002

Technics: "The use of technical systems may be dangerous, and may result in injury to persons and property."

Albert Kuhlmann

Society: "Individuals really do share their thoughts and they do to some extent harmonize their preferences, and they have no other way to make the big decisions except within the scope of institutions they build."

Mary Douglas

Man: "Without the venturesome, the world would turn a lot more slowly. Think of what life would be like if everyone were phobic about lightning, flying in airplanes, or investing in start-up companies. We are indeed fortunate that human beings differ in their appetite for risk."

Peter L. Bernstein

# R&D activities following this concept

#### 7. Fuldaer Elektrotechnik-Kolloquium 2002

Risiko – Unser Umgang mit der Angst (Risk – How we are dealing with fear) <a href="http://www.fh-fulda.de/fb/et/Brett2002/Kolloquium.htm">http://www.fh-fulda.de/fb/et/Brett2002/Kolloquium.htm</a>

#### Essay

Risikooptimierung kontra Risikobegrenzung – Analyse eines alten und andauernden Richtungsstreits.

Automatisierungstechnische Praxis atp (2003) 8, 50-57

(Risk-optimization versus risk-limitation – Analysis of an old and ongoing policy dispute)

### The contributions to the colloquium

(contained in the proceedings - in German)

Prof. Dr. Adolf Birkhofer - Munich

Risk Analysis of Nuclear Power Plants

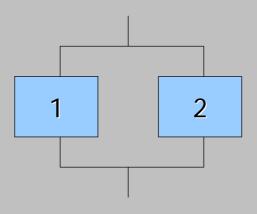
#### Prof. Dr. Ortwin Renn - Stuttgart

The psychology of risk: On the everyday perception and evaluation of risk

#### Prof. Dr. Klaus Japp - Bielefeld

Risk cultures: On the difficulties to come to agreements on risky techniques

1002-System



#### **Boolean Indicator Variables and Functions**

 $X_1$ 

"Component 1 is defective"

 $X_2$ 

"Component 2 is defective"

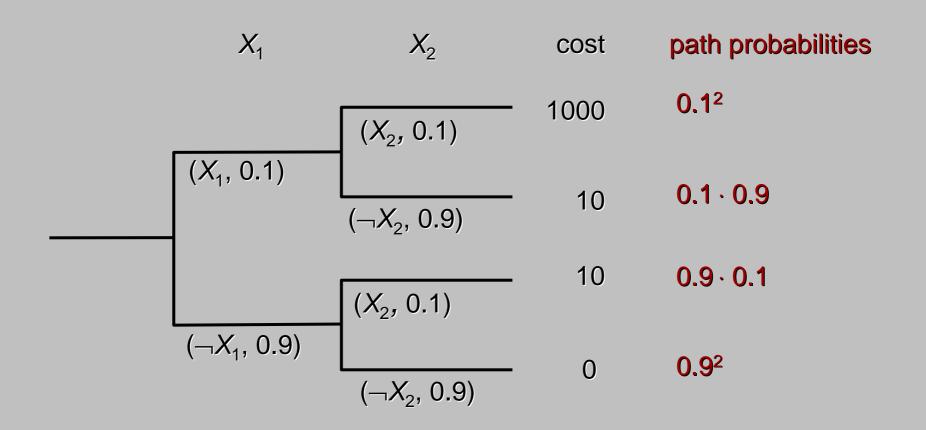
 $(X_1 \lor X_2) \land \neg (X_1 \land X_2)$ 

"Non-critical system failure occured"

 $X_1 \wedge X_2$ 

"Critical system failure occured"

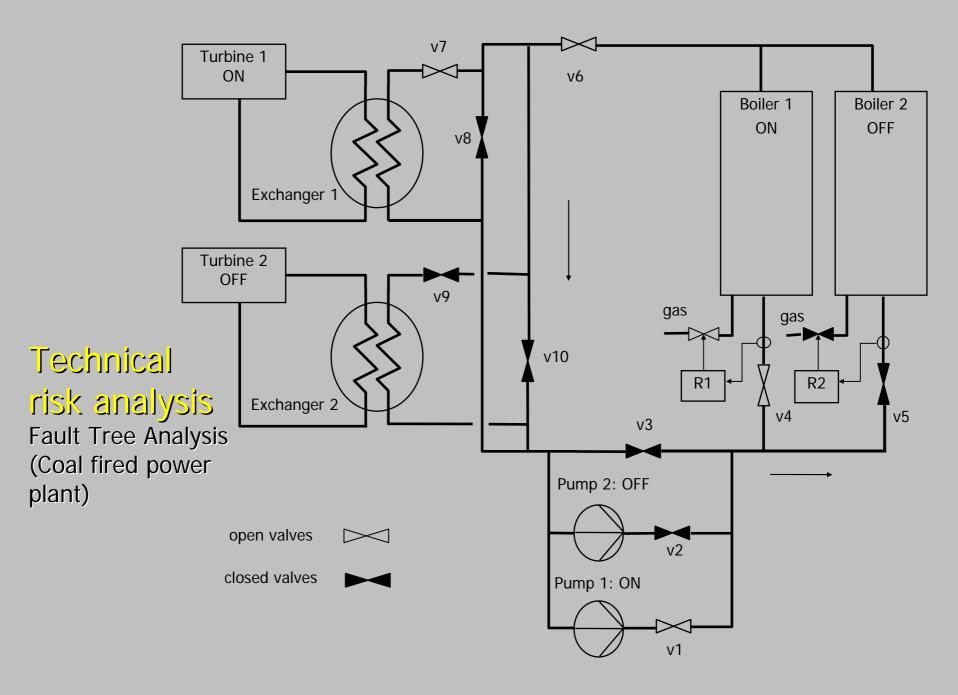
Event Tree of a 1002-System



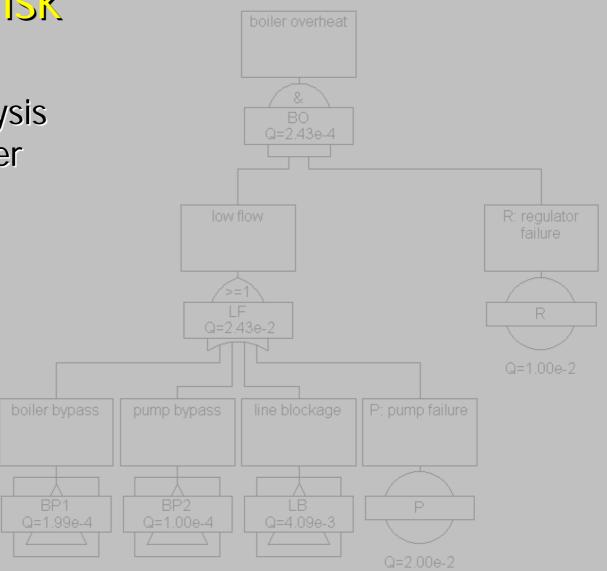
Risk calculation

Objective Risk: Expected Value of Cost

$$R = E[cost] = 1000 \cdot 0.1^2 + 10 \cdot 2 \cdot 0.09 + 0$$
  
= 10 + 1.8 = 11.8

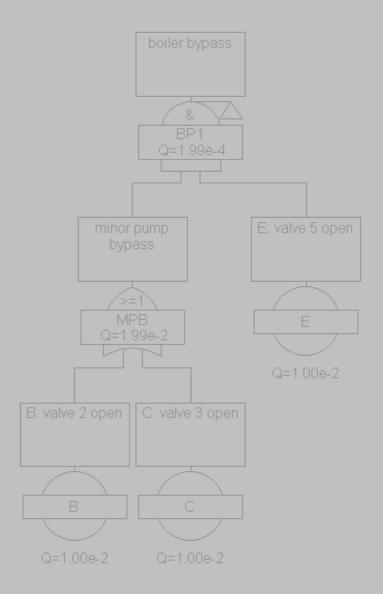


Fault Tree Analysis (Coal fired power plant)

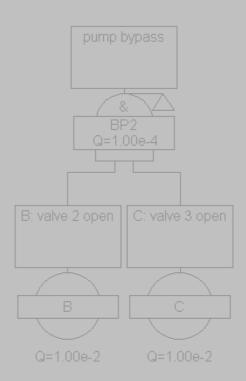


### Technical risk analysis Fault Tree Analysis (Coal fired power

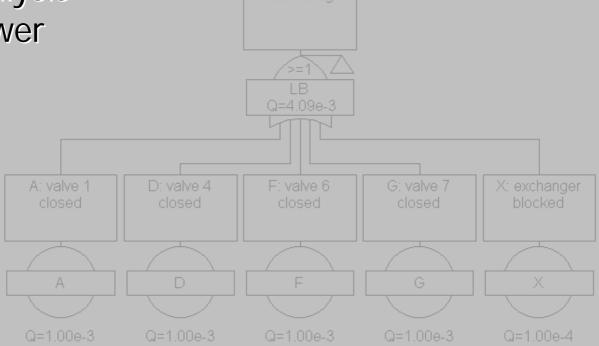
plant)



Fault Tree Analysis (Coal fired power plant)

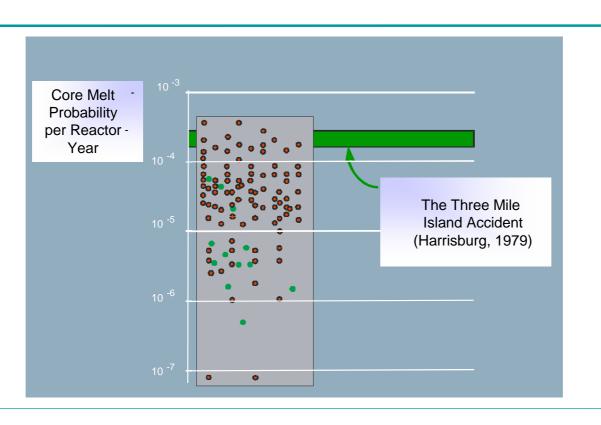


Fault Tree Analysis (Coal fired power plant)



#### **Nuclear Power**

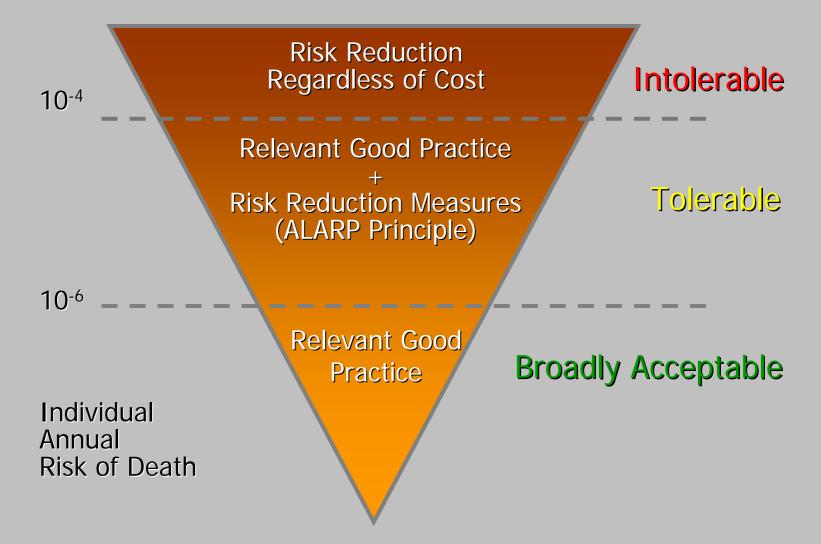
#### Probabilistic Risk Assessment (PRA) - Results



## Technical risk analysis Risk data

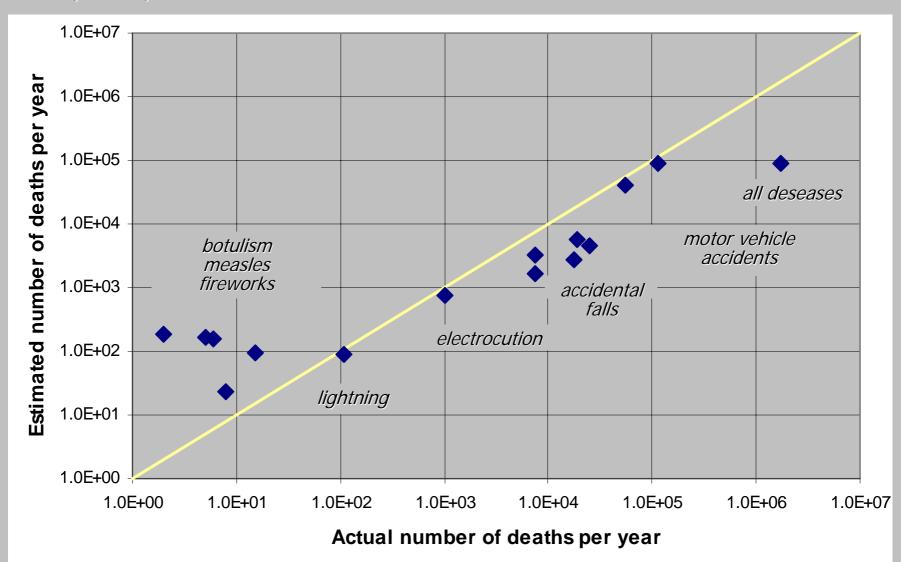
Cause of death	Rate per 205,000,000 U.S. Residents	Individual annual death rate
Lightning	107	5 · 10 <sup>-7</sup>
Electrocution	1,025	5 · 10 <sup>-6</sup>
Motor Vehicle Accident	55,350	3 · 10-4
All Accidents	112,750	6 · 10 <sup>-4</sup>

## Technical risk analysis Tolerability of Risk



#### The psychology of risk

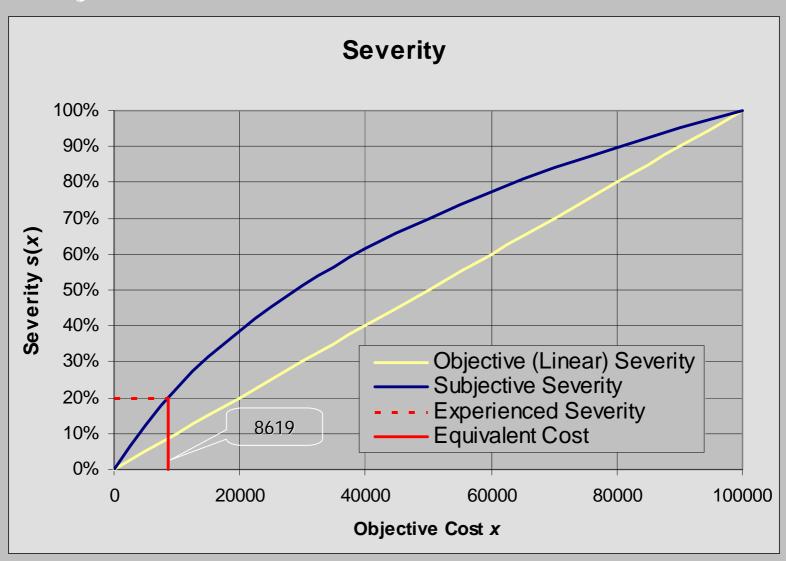
Risk perception



## The psychology of risk Different meanings of the term "risk"

Risk as	Focus on
Immediate threat	Extent of damage
Stroke of fate	To <i>be exposed</i> to danger
Challenge	To overcome danger
Gamble	(Subjective) risk and heuristics
Early indicator of danger	Causality: event (cause) → damage (consequence)

# The psychology of risk Subjective risk



## The psychology of risk

Risk acceptance and risk aversion

Objective risk:  $E[x] = 20\% \cdot 100000$  ∈ = 20000 € s(E[x]) = 40%

Subjective risk: E[s(x)] = 20%

A strictly concave severity function results in the Inequality of Risk Acceptance

$$E[s(x)] < s(E[x])$$

General principle: Overweighting certainty

# The psychology of risk Perception of risk

Risk acceptance depends on whether

- the danger is well known,
- the danger is accepted voluntarily, and
- the decision maker has control over the risk

"... human beings differ in their appetite for risk" (Peter L. Bernstein)

## Risk and Culture The grid-group typology

Grid

**Fatalists** 

Non unionized weavers

**Hierarchists** 

**Bureaucracies** 

Group

**Individualists** 

Self-made entrepreneur

**Egalitarians** 

Social movements, Sectarianism

## Risk optimization vs risk Limitation

Risk optimization	Risk limitation
Decision under risk: Choose the least risky alternative	Stipulation for an <i>Acceptable Risk</i> . Safety: Risk ≤ Acceptable Risk Danger: Risk > Acceptable Risk
ALARP (As Low as Reason- ably Practicable): Risk reduc- tion as far as reasonably practicable	The acceptable risk shall be defined by commissions of experts
Utility based gross disproportion criterion: Risk prevention measures can be left out only if their cost grossly outweighs their benefit	Equity Based Criterion: The risk should be equally distributed (by means of a risk register).

## Cultural theory and the way of dealing with fear

Low Group

High Group

High Grid

**FATALISM** 

No risk assessment at all

HIERARCHY

Philosophy of *risk limitation* 

Low Grid

**INDIVIDUALISM** 

Maxim of

risk optimization

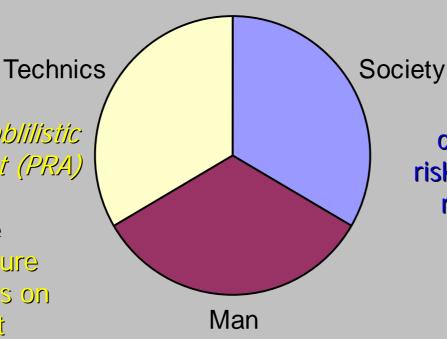
EGALITARIANISM

No-risk dogma

Bright cells: Trust in technology Dark cells: Mistrust of technology

#### Once more: The Three Dimensions of Risk

Engineer: Probablilistic Risk Assessment (PRA) supplies us with estimates of the frequency of future serious accidents on the basis of past experience.



Sociologist: The collective views on risk and technics are related to the four institutionalized cultures: individualistic, hierarchic, fatalistic, and egalitarian.

Psychologist: There is no universally valid notion of risk. The identification of generalizable elements of *intuitive risk perception* may help to a better discussion on tolerable risk. The dimensions of intuitive risk perception are legitimate elements of rational politics.